

DEPARTMENT OF
COOPERATIVE GOVERNANCE AND TRADITIONAL AFFAIRS



PROGRAMME OF ACTION

BACK TO BASICS Serving Our Communities Better

Minister Pravin Gordhan



Cooperative Governance
Traditional Affairs

18 September 2014

TAKING LOCAL GOVERNMENT FORWARD

Putting people
first and
engaging with
communities

Delivering
basic services

Good
governance

Sound
financial
management

Building
capabilities

WHAT IS LOCAL GOVERNMENT EXPECTED TO DO?

- ⊙ Democratic and accountable government
- ⊙ Community responsiveness
- ⊙ Sustainable service provision
- ⊙ Socio economic development
- ⊙ Safe and healthy environment
- ⊙ Community involvement
- ⊙ Public service culture

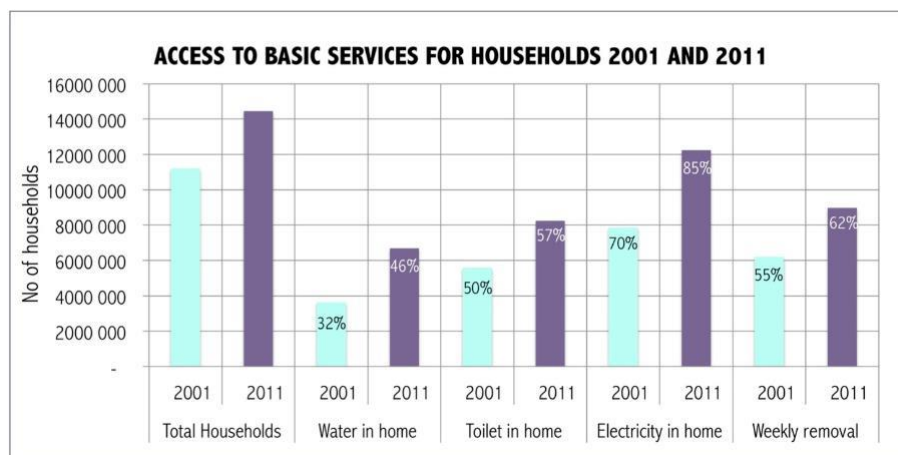
WHAT MAKES A GOOD MUNICIPALITY?

- ⊙ Political and administrative stability
- ⊙ All committees council/management meet, good political/admin
- ⊙ Alignment of spending & IDP, CAPEX spent, 7% budget on maint
- ⊙ Financial Management: Clean/Unqualified audits
- ⊙ Institutional management: Clear Policy and delegation frameworks
- ⊙ Community satisfaction: Measurable annually.

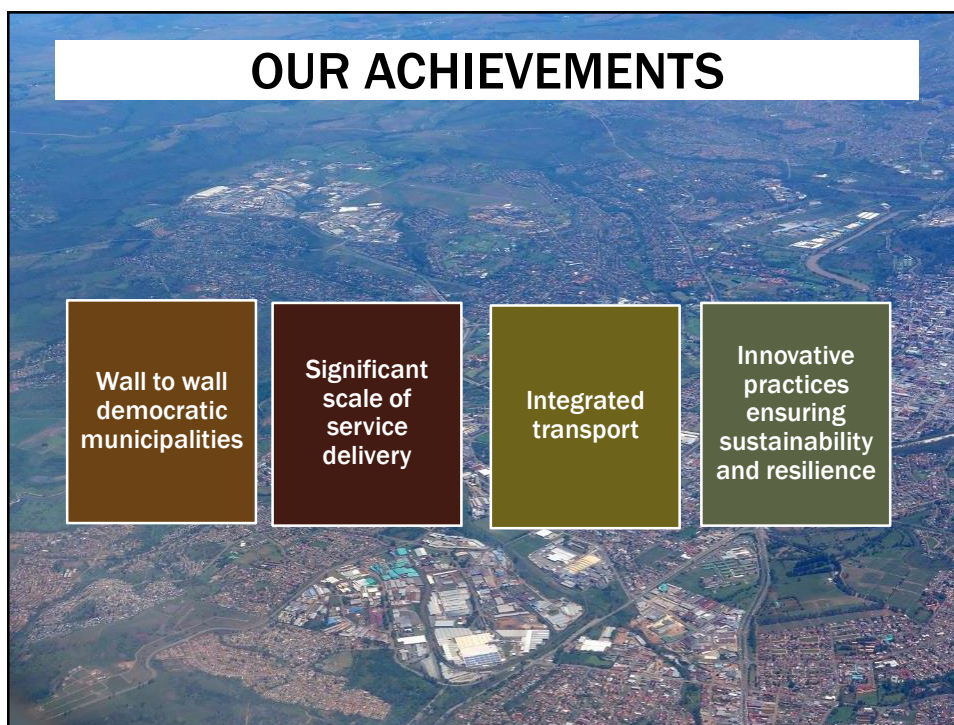
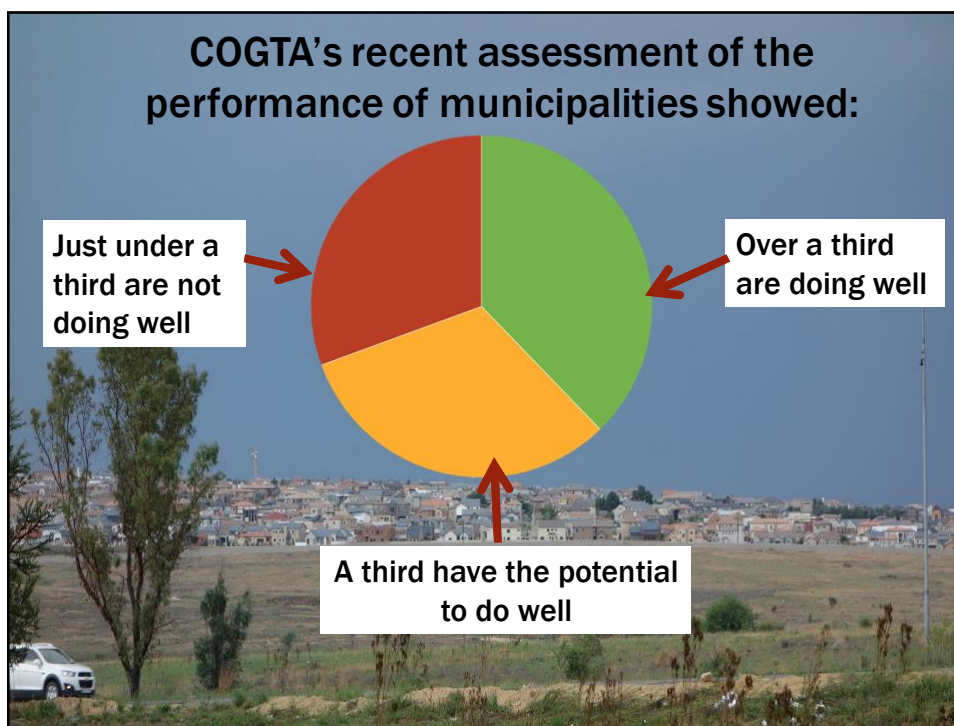
WHAT MAKES A POORLY FUNCTIONING MUNICIPALITY

- Political and administrative instability, factionalism
- Committees don't meet, fraud & corruption, suspensions & vacancies
- Low service delivery, outages, asset theft, poor maintenance
- Qualified/Disclaimer/non-submittal of audits
- Institutional management: Policies overridden, no delegations
- Community satisfaction: High number community protests

LOCAL GOVERNMENT'S DELIVERY OF SERVICES



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GETTING THE BASICS RIGHT TO SERVE OUR COMMUNITIES BETTER

top

- ⊙ Above average performance
- ⊙ Deliver on developmental mandate
- ⊙ Innovation

middle

- ⊙ Basics being performed
- ⊙ Acceptable service delivery
- ⊙ Functioning below acceptable level

bottom

- ⊙ Municipalities performing unacceptably
- ⊙ Corruption,
- ⊙ Negative Audits
- ⊙ Poor service delivery
- ⊙ No community engagement



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WHAT DOES “GETTING THE BASICS RIGHT” MEAN?



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OUR PRIORITIES

1

- ⊙ Get all municipalities out of the dysfunctional state
- ⊙ No one below the middle path

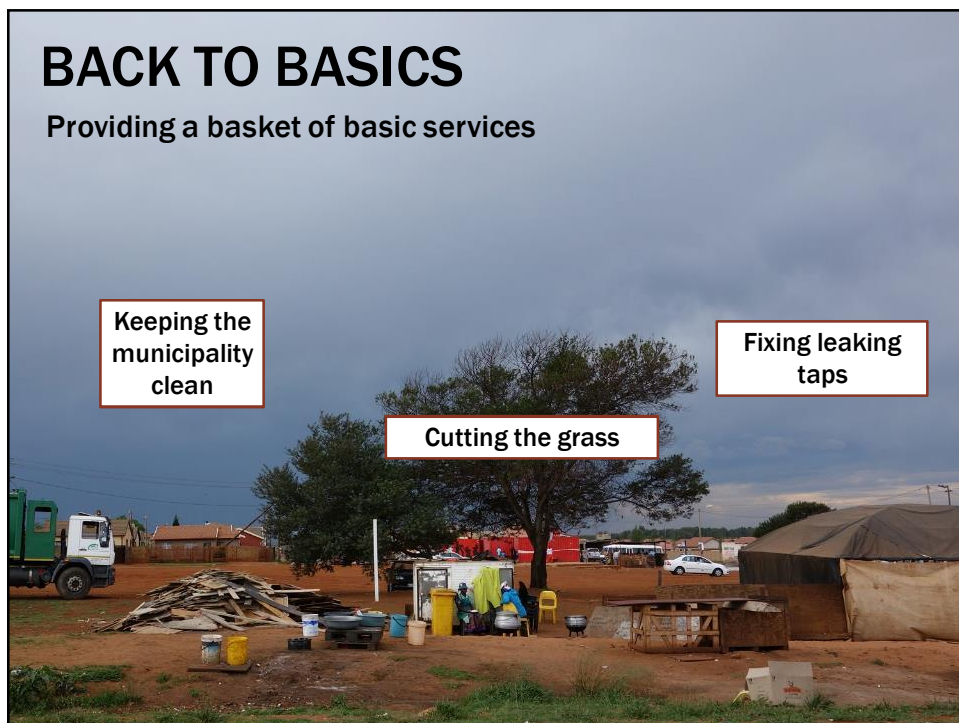
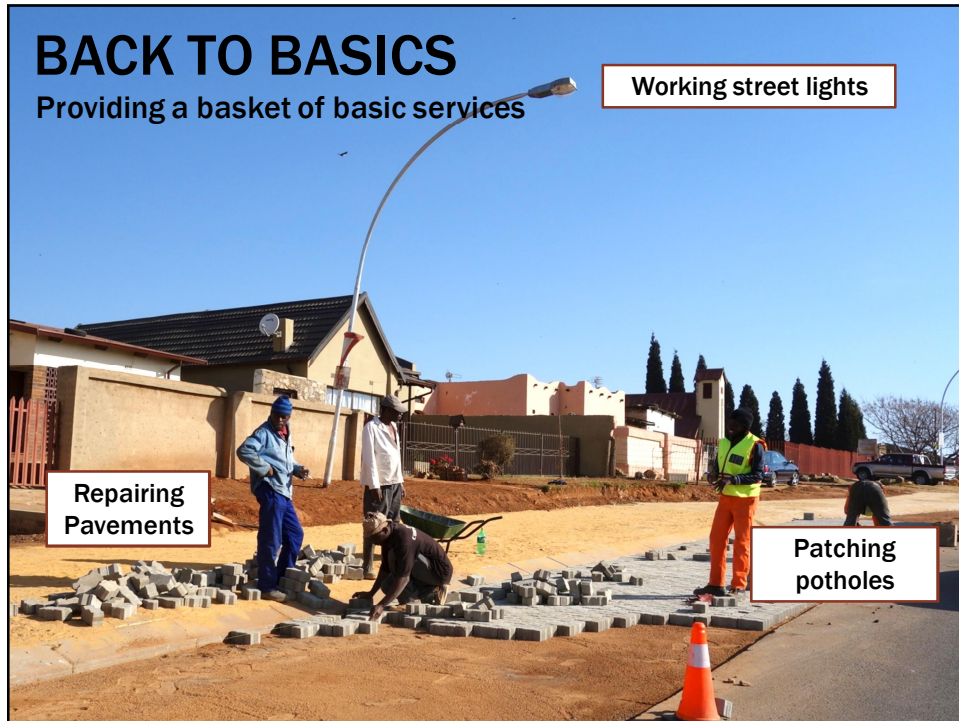
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- ⊙ Support municipalities on the middle path to progress to the top path
- ⊙ And stay there

3

- ⊙ Support and incentivise municipalities on the top path to remain there

Targeted and brisk response to corruption and fraud



BACK TO BASICS

Basic Service Delivery

- ⦿ Develop comprehensive infrastructure plans
- ⦿ Implementation of maintenance plans (7% OPEX)
- ⦿ National and Provincial Rapid Response and technical teams established and strengthened
- ⦿ Service delivery interruptions monitored at a national level.



No service failures

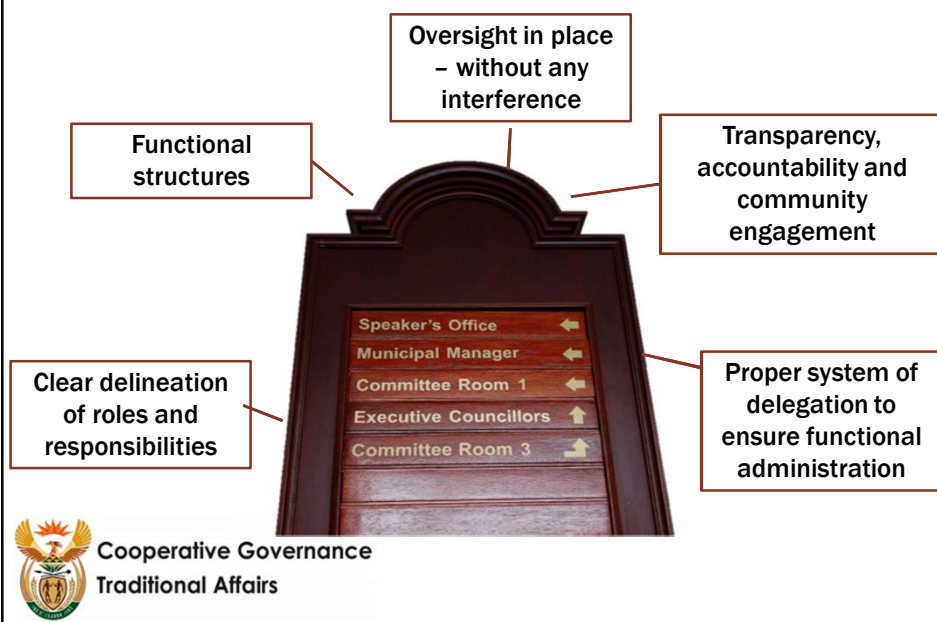
where there are, restore them urgently!

BACK TO BASICS



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GOOD GOVERNANCE



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RESPONSIVE ADMINISTRATION

**Competent
and capable
people and
performance
management**

**Functional
delegations**

**Regular
interactions
between
management
and
organised
labour**

**Shared
scarce skills
services at
district level.**

**Realistic
organograms
aligned to
municipal
development
strategy**



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SOUND FINANCIAL MANAGEMENT

**Proper record keeping
and production of
annual financial
statements.**

**Credit control,
internal controls and
increase the revenue
base**

**Cut wasteful
expenditure including
monitoring overtime**

**Functional Supply
Chain Management
structures with
appropriate oversight**

ACTING AGAINST CORRUPTION

- ⊙ Serious consequences for corruption, fraud and maladministration.
- ⊙ Action will be taken in this regard, including asset forfeiture and civil claims (lifestyle audits...?)
- ⊙ Greater transparency and scrutiny for supply chain management
- ⊙ Private sector and civil society must assist

SUBSTANTIVE COMMUNITY INVOLVEMENT

- ⊙ Regular ward report backs by councillors
- ⊙ Clear engagement platforms with civil society
- ⊙ Transparent, responsive and accountable
- ⊙ Regular feedback on petitions and complaints





INTERGOVERNMENTAL DELIVERY COORDINATION

- ⊙ Strong coordinated planning and implementation
- ⊙ IDPs must become National, Provincial and Local action plans
- ⊙ National programmes must fit into local plans
- ⊙ Coordinated planning and delivery to create decent living and working conditions

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SERVICE DELIVERY INTERMINISTERIAL COMMITTEE (IMC)

President JG Zuma has established the inter-ministerial task team on service delivery. This is led by Minister Pravin Gordhan

The purpose of the Task Team is to fast-track service delivery in areas where there are bottlenecks, quickly respond to areas where there are service delivery problems and ensure that general service delivery is improved.



TRADITIONAL LEADERS

Continue to promote a harmonious relationship between traditional leadership and local government.

Participate in IDP's and community consultation processes – including land use schemes.

Facilitate access to land for development purposes.



INTEGRATED URBAN DEVELOPMENT FRAMEWORK

All municipalities contain both urban and rural contexts within their boundaries.

President JG Zuma in SONA 2013 raised the following issues:

- ⊙ Rapid urbanisation – from 63% to 70% by 2030
- ⊙ Apartheid Spatial patterns still persist
- ⊙ Rural development remains a priority
- ⊙ As part of the NDP, all three spheres must manage urbanisation to contribute to rural development

INTEGRATED URBAN DEVELOPMENT FRAMEWORK

A shared understanding across government and society about how urbanisation should be managed to ensure resilience and inclusion.

VISION

Liveable, safe, efficient cities and towns that are socially integrated, economically inclusive and globally competitive,

STRATEGIC GOALS

Access, growth, governance, spatial transformation

POLICY LEVERS

These ensure there is Integrated spatial planning, transport, Integrated and sustainable human settlements

PROCESS

IUDF is launched today for discussion and finalisation

CONCLUDING COMMENTS

- ⊙ The back to basics approach relies on municipal political leadership and management to play a significant role.
- ⊙ It must release the necessary commitment to change.
- ⊙ It calls for national, provincial and local coalitions for change and development.
- ⊙ All of us are accountable to change people's lives and create better prospects for the economy.



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NATIONAL GOVERNMENT'S COMMITMENTS

SUPPORT

Funding,
building
capacity, etc

MONITOR

Real-time
monitoring of
key
indicators

INTERVENE

Civil claims,
asset
forfeiture,
applicable
agencies of
government

ENFORCE

Ensure
adherence to
norms and
standards,
otherwise
disincentives
& sanctions



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